



# IT Project Delivery: Is it Really so Tough? Let's see the Data!

## Common Perceptions

Everyone knows that delivering an Information Technology (IT) project is tough. In casual conversation, this perception is often expressed in statements such as:

- *"IT has a high failure rate"*
- *"Software implementations almost never reach their 'Go Live' target on time"*
- *"Stabilization is a euphemism for fixing all the mistakes that weren't resolved in implementation"*
- *"Scope gaps and change orders are just a normal part of doing business"*

But are these statements true? How tough is IT Project Delivery, really? Let's see the data!

## The Data Proves IT Projects are Very Tough. Should We Run Away in Terror?

We need to consider a different approach to delivering IT projects. After all, the definition of insanity is "doing the same thing over and over again and expecting different results."

## A Different Approach: Expertise-Based Project Delivery (XPD)

XPD is a proven, research-based approach that has been successfully implemented on 3,000+ projects and \$15B in spend.

- Simplar has been successfully implemented XPD on IT Projects ranging from \$10K to \$100M+
- Users have documented tens of millions in project savings, reduction in delays, and reduced effort in delivery.

## A Stream of Studies on IT Project Performance

Many studies – both academic and industry-lead – have sought to measure IT Project Performance.

**CHAOS Report:** the Standish Group has compiled IT projects for three decades and their recent data shows:

- ✓ 46% of Projects are Challenged: complete & operational, but over-budget, over-schedule, and offers fewer features than specified.
- ✓ 26% are Failed: cancelled at some point or not used after being implemented

**Doomed From the Start?** Based on feedback from 600 U.S. Business & IT Executives, Geneca found:

- ✓ 75% of admitted their projects were either "always" or "usually" "doomed" right from the start.
- ✓ 61% of the projects take longer than anticipated and 57% are not considered a success
- ✓ 80% admit they spend at least half their time on rework, which is the result of unclear objectives, confusion of roles and responsibilities, and lack of stakeholder involvement.

## Large IT Projects Cost Much More than Planned:

McKinsey and University of Oxford studied 5,400 IT projects:

- ✓ 17% average shortfall in benefits achieved vs. the original plan
- ✓ 66% average cost overrun and 33% average schedule overrun
- ✓ 17% of IT projects perform so poorly that they threaten the very existence of the company

